### YOLO COUNTY BOARD OF EDUCATION

### **Board Retreat**

April 3, 2023

9:00 a.m. – 12:00 p.m.

### YCOE Conference Center (Davis Conference Room)

- I. Board President Welcome
  - Team Building Exercise (15 min)
- II. Budget (30 min)
  - Budget Cycle
  - Audits
  - Trainings, Travel and Supply Budget
    - o Allocations and parameters conversation
    - o Criteria to become members of other organizations
    - o How to submit requests
- III. Review Mission and Vision Statement of YCOE (20 min)
- IV. Effective Governance Conversation and Agreements (1 hour)
  - Roles of the Board
    - o Review President/Vice President terms
  - Review California County Board of Education (CCBE) Handbook
     \*Please bring your CCBE handbook to meeting
  - Board Meeting Mechanics
    - o Communication/roles between Trustees and Superintendent
    - Absences to Board meetings
    - o Presenting Resolutions
  - Governance mindset
  - Update on Board policies 9000s
    - o Process for supporting/sponsoring bills
    - o Potential special projects supported/sponsored by Board
    - Establish ad hoc committee/advisory committees (explore student board member)
- V. Conducting a Board Self-Evaluation (20 min)
  - Review last self-evaluation completed by Trustees and sample materials
  - Discuss timeline for future self-evaluation
- VI. Future Agenda Items (10 min)
  - Questions
  - Other Items to Address
- VII. Adjournment

## **TRAVEL FUNDS SPENT IN 2022-23**

| CSBA LEADERSHIP INSTITUTE |       |   |
|---------------------------|-------|---|
| TRUSTEE A                 |       | 164.99 REIMBURSEMENT MILEAGE, PARKING, RIDE SERVICE AND MEALS |
|                           |       | 247.96 REIMBURSEMENT AIRFARE                                  |
|                           |       | 395.00 REGISTRATION FEE                                       |
|                           |       | 384.21 HOTEL  |
|                           |       | 11.66 HOTEL   |
|                           | TOTAL | \$ 1,203.82   |
|                           |       |   |
| CLSBA CONFERENCE          |       |   |
| TRUSTEE A                 |       | 348.75 REIMBURSEMENT MILEAGE AND MEALS                        |
|                           |       | 650.00 REGISTRATION   |
|                           |       | 1232.88 LODGING   |
|                           | TOTAL | \$ 2,231.63   |
| TRUSTEE B                 |       | 351.75 REIMBURSEMENT MILEAGE AND MEALS                        |
|                           |       | 650.00 REGISTRATION   |
|                           |       | 1283.28 LODGING   |
|                           | TOTAL | \$ 2,285.03   |

| CCBE CONFERENCE |       |  |
|-----------------|-------|--|
| TRUSTEE C       |       | 375.00 REGISTRATION  |
|                 |       | 546.08 LODGING   |
|                 |       | 326.75 REIMBURSEMENT FOR MILEAGE, MEALS AND GIFT BASKET ITEM |
|                 | TOTAL | \$ 1,247.83  |
| TRUSTEE A       |       | 375 OO BEGISTBATION  |
|                 |       | 546.08 LODGING   |
|                 |       | 279.75 REIMBURSEMENT FOR MILEAGE AND MEALS                   |
|                 | TOTAL | \$ 1,200.83  |
| TRICTEE B       |       |  |
|                 |       |  |
|                 |       | 526.08 LODGING   |
|                 |       | 279.75 REIMBURSMENT FOR MILEAGE AND MEALS                    |
|                 | TOTAL | \$ 1,180.83  |
|                 |       |  |
|                 |       |  |

| \$ 3,634.41   | TOTAL |                 |
|---|-------|-----------------|
| 308.45 TRUSTEE ADDED ONE MORE NIGHT TO HOTEL STAY               |       |                 |
| 169.00 DIEM   |       |                 |
| 494.97 AIRFARE  |       |                 |
| 1071.99 LODGING   |       |                 |
| 1590.00 REGISTRATION  |       | TRUSTEE E       |
|   |       |                 |
| \$ 2.877.92   | TOTAL |                 |
| 318.88 DIEM AND RIDE SERVICE                                    |       |                 |
| REIMBURSEMENT FOR CONFERENCE - MILEAGE, PARKING, MEAL PER       |       |                 |
| 307.96 AIRFARE  |       |                 |
| 1326.08 LODGING   |       |                 |
| 925.00 REGISTRATION   |       | TRUSTEE C       |
|   |       |                 |
| \$ 2,648.38   | TOTAL | GE .            |
| 206.43 REIMBURSEMENT FOR CONFERENCE - MILEAGE AND MEAL PER DIEM |       |                 |
| 444.96 AIRFARE  |       |                 |
| 1071.99 LODGING   |       |                 |
| 925.00 REGISTRATION   |       | TRUSTEE A       |
| ē   |       |                 |
| \$ 2,886.95   | TOTAL |                 |
| 205.00 REIMBURSEMENT FOR CONFERENCE - MILEAGE AND MEAL PER DIEM |       |                 |
| 414.96 AIRFARE  |       |                 |
| 1071.99 LODGING   |       |                 |
| 1195.00 REGISTRATION  |       | TRUSTEE D       |
|   |       | CSBA CONFERENCE |
|   |       |                 |

ì

| *CCBE GOVERNANCE WORKSHOP |       |            |   |
|---------------------------|-------|------------|---|
| TRUSTEE A                 |       | \$         | 460.00 REGISTRATION                     |
|                           | TOTAL | <b>%</b> % | 13.62 REIMBURSEMENT MILEAGE 473.62      |
| TRUSTEE E                 |       | <b>⇔</b>   | 460.00 REGISTRATION                     |
|                           |       | \$         | 59.86 REIMBURSEMENT MILEAGE AND PARKING |
|                           | TOTAL | S          | 519.86                                  |

|   |                 | TOTAL TRAVEL |
|---|-----------------|--------------|
|   |                 |              |
|   | TOTAL \$ 926.12 |              |
| 214.07 ESTIMATED REIMBURSEMENT FOR MILEAGE, PARKING AND MEALS | \$ 214.0        |              |
| 213.05 LODGING  | \$ 213.0        |              |
| 499.00 REGISTRATION   | \$ 499.0        | TRUSTEE A    |

# \*CCBE GOVERNANCE WORKSHOP REIMBURSEMENTS AND CALSA PAYMENTS HAVE NOT BEEN PROCESSED

|      | CURRENT BUDGET | AMOUNT TRANSFERRED | ORIGINAL BUDGET |
|------|----------------|--------------------|-----------------|
| J.V. | \$ 23,272.00   | \$10,000.00        | \$13,272.00     |

### How to submit travel requests to Yvette

- Please send an email with request for travel.
  - o Attach flyer or website for registration information.
  - Please request items at least 30 days prior to the event.

You have the option to fill out the travel request/mileage form or if you prefer you can include the information below in the email for me to fill out:

- Departure and return dates.
- Need Conference Location.
- Are meals being provided? Please let me know which meals if it is not stated in registration information.
- Are you driving or need airfare purchased.
  - Are you flying:
    - I need airfare information Please include flight numbers for arrival and departure. I also need your birthdate and your legal name which needs to match driver's license when flying.
  - Are you driving your own vehicle or using a ride service (e.g. Uber, Lyft)

### After the conference (information is needed within 10 days of return):

• Do you need parking/bridge toll/ride service/vehicle rental receipts to be reimbursed if purchased on your credit card.



### Mileage/Transportation Reimbursement Form

Due Monthly, submit complete form to program secretary no later than the 10th of the following month.

|               |                      | <del></del>             |  |                     |                                |   |   |                 | TC#:          |            |
|---------------|----------------------|-------------------------|--|---------------------|--------------------------------|---|---|-----------------|---------------|------------|
| Vendor#:      |                      | Name:                   | MILEUR DE CONTRACTOR DE CO |                     | Address:                       |   |   |                 |               |            |
|               |                      |                         |  |                     | City:                          |   |   |                 | Zip:          |            |
| Date          | Miles<br>(1 Decimal) | Travel From             | Travel To  |                     | Purpose                        |   |   | Parking<br>Fees | Toll Fees     | Total Fees |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     | - A -                          |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         | den men en e  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   | *************************************** |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     | HILIPADIO - OXIII - MACON IIII |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
|               |                      |                         |  |                     |                                |   |   |                 |               |            |
| otal Miles    |                      |                         |  |                     |                                |   |   |                 | Total Fees    |            |
| Aileage Rate  |                      | 1                       |  |                     |                                |   |   |                 | Mileage Reimb |            |
| Aileage Reimb |                      |                         |  |                     |                                |   |   |                 | Total Claim   |            |
| 9             | <del>5</del>         |                         |  |                     |                                |   |   |                 |               |            |
| cct Code 1:   |                      |                         |  | %                   |                                | = |   |                 |               |            |
| cct Code 2:   |                      |                         |  | %                   |                                | = |   |                 |               |            |
| cct Code 3:   |                      |                         |  | %                   |                                | = | L-11-711                                | Internal Fiscal | Review/Date   |            |
| cct Code 4:   |                      |                         | . 1 111 1  | %                   |                                | = |   |                 |               |            |
| cct Code 5:   |                      |                         |  | %                   |                                | = |   | Internal Fiscal | Review/Date   |            |
| cct Code 6:   |                      |                         |  | %                   | S.                             | = |   |                 |               |            |
| cct Code 7:   |                      |                         |  | %                   |                                | = |   |                 |               |            |
| cct Code 8:   |                      |                         |  | %                   |                                | = |   | Manager Appr    | oval/Date     |            |
| No            | te: Employee co      | nference object code:   | 5200/non-confere   | nce object code: 52 | 210                            | ļ |   |                 |               |            |
|               |                      | illegae is accurate and |  |                     |                                |   |   |                 | THE N         |            |
|               |                      | portion of expense cla  |  |                     |                                |   |   | Manager App     | roval/Date    |            |

### **Yolo County Office of Education**

### TRAVEL / CONFERENCE APPROVAL & REIMBURSEMENT REQUEST

<u>Purpose:</u> To obtain approval PRIOR to completing conference registration and travel arrangements.

This form is also used to request reimbursement for actual travel/conference costs.

- 1. Please submit this completed form with associated requisitions and all appropriate backup documentation to your Administrator for approval at least 20 days prior to conference start date or conference registration deadline, whichever is sooner.
- 2. Upon approval, supervisor will submit to Internal Business for processing of purchase orders (POs).
- 3. POs will be released and sent to supervisor with approved Travel & Conference form.
- Registration and travel arrangements should only be made AFTER receiving Supervisor approval and purchase orders.
   \*\*\*\*\*\*\*\*See the back page for detailed instructions on the Travel & Conference reimbursement process.

| Attendee N                                 | Name:   |   | 7   |          | Depart Date:           |                                   |        |
|--|---|---|---|----------|------------------------|-----------------------------------|--------|
| Conference                                 | e Title:  |   |   |          | Return Date:           |                                   |        |
| Conference<br>Out of State<br>Superintende | travel requires                                   |   |   | Purpose  | for Attending:         |                                   |        |
|  | STEP 1: COI                                       | MPLETE BEFORE TRAVEL/O  | CONFERENCE TO OBTAIN P                                  | RE-APPRO | VAL                    | STEP 2: COMPLET<br>FOR REIMB      |        |
| ASSOCIA                                    | TED TRAVEL &                                      | CONFERENCE COSTS  | PURCHASE ORDER #  | PRE-APP  | ROVED EXPENSES         | ACTUAL EMPLO<br>(Not including ve |        |
|  | e Registration<br>ckup: Conference                | e flyer/registration form   |   | \$       |                        | \$                                |        |
|  | ckup: Lodging es                                  |   |   | \$       |                        | \$                                |        |
| A1   | ckup: Airfare/ Ra                                 | il estimate/quote   |   | \$       |                        | \$                                |        |
| Mileage: \$0                               | (IRS Rate)  | _x= (total est. miles)  |   | \$       |                        | \$                                |        |
|  | ental (econom<br>ckup: Vehicle Rei                | y)<br>ntal estimate/quote   |   | \$       |                        | \$                                |        |
| *Parking/E                                 | Bridge Toll                                       |   |   | \$       |                        | \$                                |        |
| *Ride Servi                                | ice   |   |   | \$       |                        | \$                                |        |
| See meal per<br>Per diem in                | er diem guidel<br>Icludes tax & ti<br>TS REQUIRED | onference/Lodging ines Breakfast: \$15.00 ip Lunch: \$18.00 Dinner: \$29.00 daily per diem: \$62.00 |   | \$       | 8                      | \$                                |        |
|  |   |   | TOTAL EXPENSES:   | \$       |                        | \$                                |        |
|  |   |   | H ADVANCE REQUESTED sested 2 weeks prior to travel      | \$       |                        | - \$                              | - Lik  |
|  | REIMBUI   |   | ON: Total Actual Employed is owed to employee; negative |          |                        | \$                                |        |
| ACCOUNT LINES:                             |   |   |   |          |                        | \$                                |        |
|  |   | SIGNATURES  |   |          |                        | >                                 | ATURES |
| STEP 1: PI                                 | RE-APPROVAL                                       | SIGNATURES  |   | SIEP     | <u>2:</u> REIMBURSEMEN | I APPROVAL SIGN                   | ATURES |
| Attendee                                   | Signature   |   | Date  | Atten    | dee Signature          |                                   | Date   |
| Superviso                                  | or Pre-Approva                                    | ı   | Date  | Super    | visor Reimbursemen     | t Approval                        | Date   |
| Internal B                                 | Lucinoss Sarvis                                   | os Poviow   | Data  | Intern   | al Rusinoss Sarvica    | s Paviou                          | Date   |

### TRAVEL & CONFERENCE PROCEDURES What to do before you travel or attend conference

- Pre-approval request form is required BEFORE attending conference.
- Requisitions for travel expenditures with required backup must be submitted with pre-approval.
- Cash advances for meal per diems and out of pocket expenses must be submitted 2 weeks in advance.
- If an expense claim is disallowed due to lack of documentation or inappropriate expenses, the employee may be personally responsible for any improper costs incurred.

### TRAVEL & CONFERENCE REIMBURSEMENT PROCESS What to do after your travel/conference

WITHIN 10 DAYS OF RETURN, attendees must submit expense claims using the Travel/Conference Approval & Reimbursement Request to their supervisor for review. Supervisor will forward to Internal Business Services for processing.

### ITEMIZED RECEIPTS ARE REQUIRED FOR ALL REIMBURSEMENT REQUESTS.

Bank/credit card statements ARE NOT acceptable in lieu of receipts.

- \* TRANSPORTATION REIMBURSEMENT: The most economical mode of transportation should be used.
  - Mileage: Reimbursement will be at the current IRS approved mileage rate. In the case of
    exceedingly long trips where airfare would be more economical, employee will be reimbursed for
    the actual cost of tourist class airfare rather than mileage.
  - o <u>Vehicle Rental</u>: When it is necessary to rent a vehicle, the appropriate sized vehicle (without upgrades) should be rented based on number of attendees being transported.

### MEAL PER DIEMS: receipts are not required

Per Diem rates include tax/tip. Cash advance/reimbursement may not exceed the approved per diem rates.

Please use the following rates to calculate an advance for allowable meals:

|             | Breakfast   | \$15.00 |
|-------------|-------------|---------|
|             | Lunch       | \$18.00 |
|             | Dinner      | \$29.00 |
| Maximum dai | ly per diem | \$62.00 |

### First day of travel

Trip requires travel to begin at or before 7 a.m.

Breakfast may be claimed
Lunch may be claimed
Trip requires travel to begin at or before 11 a.m.

Trip requires travel to begin at or before 5 p.m.

Breakfast may be claimed

Dinner may be claimed

Last day of travel

Travel begins at or before 7 a.m.

Travel begins at or before 11 a.m. and ends after 2 p.m.

Travel begins at or before 5 p.m. and ends after 7 p.m.

Breakfast may be claimed

Lunch may be claimed

Dinner may be claimed

### No travel/conference meals shall be charged to YCOE credit cards.

Accounts Payable will verify that the itemized receipts align with the original pre-approval request. If there are discrepancies, Accounts Payable will contact supervisor or attendee to clarify.

> Upon verification, the Reimbursement Request will be processed for payment. If there are any adjustments made to the reimbursement request amount, a copy of the form (with noted adjustments) will be attached to the payment and sent to the employee.



### Superintendent's Priorities

FOR 2022-23

To inform the organization and external partners, I have outlined my top five priorities as Yolo County Superintendent for the 2022-2023 school year. In laying out my priorities, I believe it is important for

the organization to understand and have awareness of the larger goals and initiatives I am focused on for this year and potentially beyond.

Garth Lewis, Yolo County Superintendent



"One YCOE" and Strategic Plan



Yolo County Roadmap to the Future



Employee Recruitment and Retention



**Yolo County Educator Pipeline** 



**Emergency Operations Planning** 



### "One YCOE" and Strategic Plan



"One YCOE" is our agency theme for the 2022-23 school year. It means that, as part of the YCOE family, you are fully supported in your work and that your success means our success! In addition, we will continue to focus on the goals in our agency's 2021-25 Strategic Plan, as we move our agency forward from "good to great."

### **Yolo County Roadmap to the Future**



YCOE is acting as lead agency for "Roadmap to the Future," Yolo County's commitment to build up our public infrastructure to support children, youth, and families in our county. During this process, we will develop an online tool that will allow everyone to access child, youth, and family-serving resources that exist in our community!

### **Employee Recruitment and Retention**



Goal #5 of our 2021-25 Strategic Plan calls for us to "recruit, retain, and develop a high-quality and diverse YCOE team." We are calling upon each of our employees to assist in this effort as ambassadors for our agency. Throughout the year we will continue to introduce strategies that will help.

### **Emergency Operations/School Safety Planning**



At YCOE, ensuring that all of our students and staff are and feel safe is our highest priority. We are putting energy into expanding and enhancing our emergency operations planning and protocols, and intend to be a model in this area in our State.

### **Yolo County Educator Pipeline**



Like school districts and county offices of education across California, YCOE is actively engaged in supporting the development and retention of effective educators, which in turn will lead to improvements in student outcomes. We are proud to partner with our five school districts as well as with local colleges and universities in this endeavor.



Our Vision:
To be a model of
excellence in
educational service,
innovation and
impact.

### **Our Mission:**

To provide inspiration, leadership, support, and advocacy that ensures equity and access to high quality education for all students.

### Core Values We Will:

- Stay Student-Centered
- Communicate Effectively
- Value Employees and Partners

### **Cultural Norms:**

- Communications
- Respect
- Transparency
- Celebration

### **Equity Statement**

We create and maintain a diverse, equitable, and inclusive work environment within our organization, and pursue educational equity in serving the children, youth, and families of Yolo County.



### YCOE Organizational Goals 2021-2025 Strategic Plan

### Goal One



Create a countywide transitional kindergarten to grade 16 initiative that will cohesively, effectively, and sustainably improve student outcomes in Yolo County in the areas of:

- Grade level literacy;
- · College, career, and civic readiness;
- · Social-emotional health and well-being.

### **Goal Two**



Innovate and collaborate with school districts to close access and opportunity gaps to support the success of students:

- Implement programs, strategies, and practices that will help achieve Racial Equity Educational Outcomes;
- · Increase access to Childcare and Pre-school experiences;
- Ensure high quality childcare and preschool programming for all;
- Increase inclusive learning environments for students with special needs.

### **Goal Three**



Engage YCOE students in model education programs in order to ensure they are college and career ready

### **Goal Four**

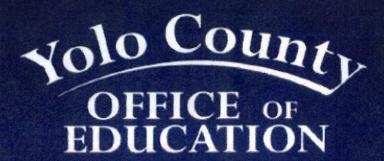


Increase and sustain innovative and effective practices in administrative services (operations, business, and technology) while delivering high quality and responsive services.

### **Goal Five**



Recruit, retain, and develop a high quality and diverse YCOE team.



### OUR VISION

TO BE A MODEL of excellence in educational service, innovation, and impact

### OUR MISSION

TO PROVIDE inspiration, leadership, support, and advocacy that ensures equity and access to high quality education for all students

### CORE VALUES

### WE WILL:

- Stay Student-Centered
- **⊘** Communicate Effectively

### CULTURAL NORMS

- **⊘** COMMUNICATION
- **RESPECT**
- **TRANSPARENCY**
- **CELEBRATION**

Garth Lewis - Yolo County Superintendent of Schools 1280 Santa Anita Court, Suite 100, Woodland, CA 95776 I (530) 668-6700

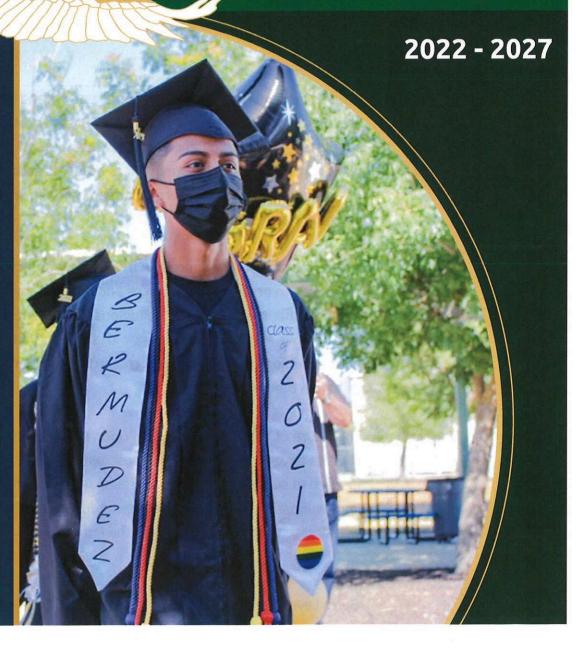
WWW.YCOE.ORG

### Blueprint

for Student Success

### **Our Promise**

Every student
is known, valued,
and empowered
to develop their
unique strengths
in a safe,
academically-rich
learning
environment.











### Message from the Superintendent

Yolo County Office of Education

Effective teams organize themselves, define priorities and collaborate to achieve results. To that end, the Chavez staff has spent the last year on an accelerated timeline to reimagine its post pandemic educational response. Why? Because we can and must prepare for an evolving service delivery model of public schooling worthy of our students' and families' consumption. We make progress on our vision and goals because of our talented and dedicated staff who know and understand that our students deserve nothing less. I sincerely thank them for their time and commitment to this task.

Schools have taken on more responsibilities beyond their teaching roles, and they simply can't do this work alone. Organizing the eco-system of supports for youth and families within and around the school community play an integral role in ensuring that all students succeed at higher levels. Chavez created a model that responds to both the students and community's needs.

I invite you to immerse yourself in this Blueprint that the Chavez staff developed to organize relationships and power dynamics to in turn shift practices that create stronger conditions for students to thrive. Using a collaborative and inclusive process with students, families and community partners, this team of champions created a clear plan that calls upon all of us to join them in this effort.

The future of Yolo County depends upon schools preparing its students for success beyond high school. We must democratize their potential. I look forward to supporting the Chavez Team and its partners with the implementation of its five year Blueprint for Student Success. I believe it will serve as a lighthouse...showing the entire county a new way forward.

Sincerely, Garth Lewis







### Message from the Principal

Cesar Chavez Community School

It is with great enthusiasm that I introduce you to our Full-Service Community School Blueprint. As a full-service community school, we embrace the belief that we must all work together to ensure the success of our students, support our school community, and families. Together, we embrace all students and families, and promise to do everything within our powers to encourage all individuals.

Cesar Chavez Community School is a unique educational setting whereby our students and staff share a sense of community and shared values. We often refer to ourselves as an "extended family".

The goal of this blueprint is to achieve coherence, alignment, and resource allocation, and to reaffirm our commitment to the shared expectation of success for every student. A common theme threaded throughout the plan stresses the importance of providing equitable access to opportunities and resources to enhance the quality and effectiveness of each student's educational experience regardless of their background, condition, or circumstance. In our school, our goal is for every student to experience success and ultimately graduate with a readiness for career and/or college.

This five-year Blueprint has been developed by staff, parents, students, and community members. The process embraced the diverse voices represented within our community. The next step is to ensure the implementation and follow-through on the promises we've made in our Blueprint.

We can do this!!! Thank you for joining us on our journey of serving our youth and families.

Gayelynn Gerhart

### Portrait of a Cesar Chavez Graduate

### **Healthy Mind & Body**

- Engages in a balanced healthy lifestyle that promotes overall physical and mental well-being.
- Able to make informed choices to promote healthy boundaries and relationships.



### Civic-Minded Community Leader

- Uses empathy and integrity to negotiate and advocate for social equity and connection.
- Leads by example



### Critical Thinker & Problem Solver

- Analyzes and evaluates information critically and competently and thinks flexibly.
- Imagines and devises new and innovative ways to address problems.



### Creative & Adaptive Learner

- · Persists in the face of challenges
- Has a growth mindset, is not afraid of failure.



### Responsible & Accountable

- Recognizes and accepts feedback to develop and work on goals, and take responsibility.
- Identifies values, strengths and areas of growth to develop successful routines.



### College & Career-Ready

- Develops an established network and self-determination to access and navigate systems of higher education.
- Demonstrates mastery of key skills and knowledge for high school graduation.

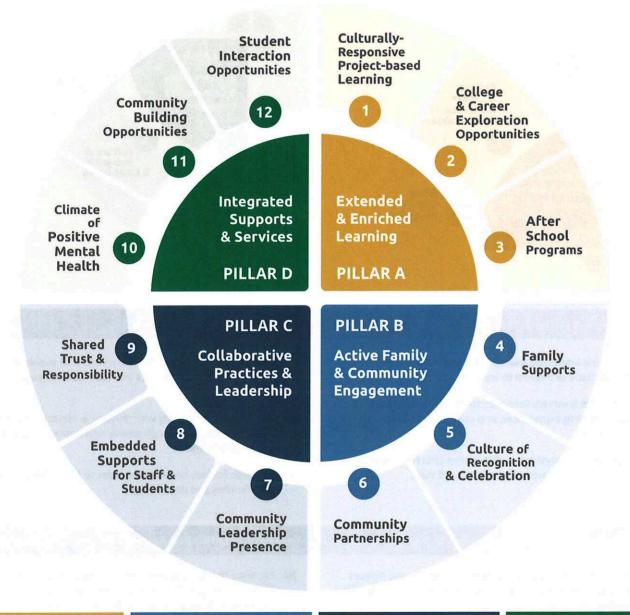


### How We Measure Progress and Impact

- Percent of students who are connected in healthy, constructive relationships with peers and adults, and model positive behaviors that reinforce their strengths, health, and physical well-being.
- Percent of students who participate in at least one schoolwide project, civic action or extra curricular activity, and one work-based learning experience.
- Percent of students who use 21st century skills critical thinking, creativity, collaboration, communication — to tackle real-world, interdisciplinary challenges as measured by classroom rubric
- 4. Percent of students who are tech-literate.

- Percent of students who apply learning to collaboratively engage in solving relevant challenges within the classroom, school and community.
- 6. Percent of students earning a high school diploma.
- Percent of students who demonstrate mastery on Transition Readiness Checklist.
- Percent of students leaving high school with a Future-Ready Portfolio that includes at least one of the following: an acceptance letter to a post-secondary institution; military enlistment; industry certification/ apprenticeship; or verifiable employment.

### Strategy Map | 12 Strategic Priorities



| PILLAR A   | PILLAR B  | PILLAR C   | PILLAR D  |
|--|---|--|---|
| <b>1</b> We design project-based teaching and learning focused on real world issues. | <b>4</b> We build collaborative relationships with families.                        | <b>7</b> We are leaders in the community and invite the community into our school. | <b>10</b> We create an inclusive environment that supports wellbeing for all.   |
| <b>2</b> We explore college and career through first hand experience.                | <b>5</b> We honor and celebrate who our students are on each step in their journey. | <b>8</b> We equip staff with the right tools to support students.                  | <b>11</b> We engage students and staff in the co-construction of our community. |
| <b>3</b> We provide after school programs for recreation and enrichment.             | <b>6</b> We foster robust partnerships with community partners.                     | <b>9</b> We build systems and practices that allow for authentic collaboration.    | <b>12</b> We ensure all students are engaged and connected.                     |

### **Key Actions**





### School Level Key Actions (Year 1)

- A1. Create one interdisciplinary project that is based on a relevant issue of interest to students.
- A2. Organize at least two field-trips to enrich student's projectbased learning experiences, and college and career exploration.
- A3. Research and coordinate collaborative afterschool programs with community partners, students, and staff.

### Yolo County Office Key Actions (In Partnership with CCCS)

- A4. Realign the current Graduation Requirements and Policies with CCCS Portrait of a Graduate, including A-G course taking patterns.
- A5. Define the criteria for extending CCCS enrollment to 18-21 year olds.



### School Level Key Actions (Year 1)

- B1. Plan & implement a reasonable calendar of events that invites/encourages partners and families to engage in the school.
- B2. Communicate regularly with families, emphasizing positive accomplishments through weekly newsletter of highlights or phone calls home.
- B3. Establish format, content and cadence for communication with families and community.

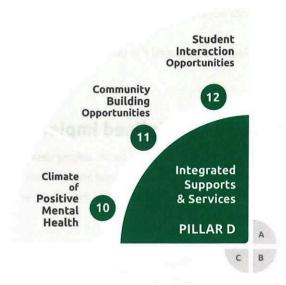
### Yolo County Office Key Actions (In Partnership with CCCS)

B4. Facilitate the development and approval of Memoradum of Understanding (MOUs) with community/institutional partners, including policy to support co-location/linked services model.



### Key Actions (Continued)





### School Level Key Actions (Year 1)

- C1. Create a clear process for screening, establishing, evaluating, documenting and maintaining vibrant community partnerships to support CCCS students.
- C2. Collaboratively define and implement staff and student roles for monthly student engagement meetings.

### School Level Key Actions (Year 1)

- D1. Provide Social-Emotional Learning (SEL) curriculum and professional development to all teachers and staff to support students' mental health.
- D2. Expand and strengthen relationships with stakeholders by engaging with and participating in meetings and collaborative ventures (e.g., JJC)

### Yolo County Office Key Actions (In Partnership with CCCS)

C3. Develop and facilitate implementation of a catalog of professional learning opportunities for school/district partners.



### Yolo County Office Key Actions (In Partnership with CCCS)

- D3. Create a position within the county office focused on coordination of community schools networks within the county.
- D4. Align the findings of the county-wide Roadmap asset mapping project to the CCCS Strategic Vision.

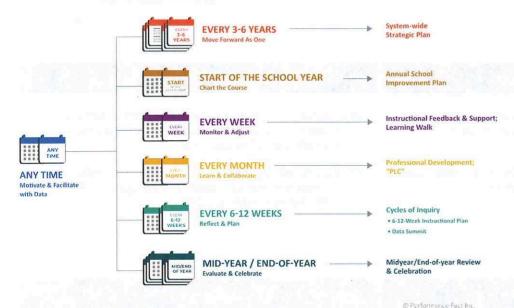


This **Blueprint for Student Success** was developed by a cross-section of Cesar Chavez stakeholders, including parents/caregivers, students, teachers and staff, community members, school administrators, and Yolo County Office of Education representatives.

Performance Fact Inc. facilitated the planning process between January - June 2022.

### Roadmap for Disciplined Implementation

A results-focused plan is the first step towards realizing desired outcomes for student learning and achievement. However, without disciplined implementation, a plan flounders and may not live up to its promise. Therefore, after you "plan the work," then, you must "work the plan" to achieve desired results.



The Roadmap for Disciplined Implementation is a step-by-step process for implementing action

plans. By dividing the work into discrete, calendar-driven chunks, leaders and practitioners can

significantly reduce the "implementation gap" often associated with improvement plans.

**Community School** 

Cesar Chavez

255 W Beamer St Woodland, California 95695 (530) 668-3090 Phone | (530) 668-3090 Fax cccs-ycoe-ca.schoolloop.com

### Members of the Core Planning Team

Alejandra Lopez; Program Specialist Anissa DelCastillo; Administrative Secretary Deb Bruns; Director Selyna Leach; Administrative Secretary Jared Willis; Teacher Jatinder Sandhu; Teacher Bruce Lewis: Teacher Monica Aceves Robles; Teacher Kelsey Mitchell; Counselor Gayelynn Gerhart: Principal Kristen Storz; Para Educator Maggi Shubert; Community Partner Lisa Medina; Parent Davina Huerta; Para Educator Heather Schlaman; Program Specialist Alma Lopez; Community Partner Elyse Doyle-Martinez; Community Partner Merella Martinez Walston; Student Abel Perez; Student Micah Studer; Assistant Superintendent Maria Arvizu-Espinoza; Associate Superintendent Garth Lewis; Superintendent





### **ORGANIZATION**

### **Annual Organizational Meeting**

The County Board of Education shall hold an annual organizational meeting, which shall be the first meeting on or after the last Friday in November. (Education Code 1009)

At the organizational meeting, the County Board shall:

1. Elect a president and a vice president by annual rotation:

Trustee Area 1 — Term Expires 12/22

President/VP rotation 2021 President

Trustee Area 2 - Term Expires 12/22

President/VP rotation 2022 President

Trustee Area 3 - Term Expires 12/24

President/VP rotation 2023 President

Trustee Area 4 - Term Expires 12/24

President/VP rotation 2024 President

Trustee Area 5 - Term Expires 12/22

President/VP rotation 2025 President

- 2. Appoint the County Superintendent as secretary to the County Board
- 3. Authorize signatures
- 4. Develop a schedule of regular meetings for the year
- 5. Develop a governance calendar for the year
- 6. Designate County Board representatives to County Board standing committees and, as appropriate, other public agencies or organizations of which the County Board is a member or to which the County Board is invited to participate

Election of officers shall not be done by secret ballot.

### Legal Reference:

### **EDUCATION CODE**

1007 Elections

1009 Annual organizational meeting; date and notice

1010 County Superintendent- ex-officio secretary and executive officer

1011 Regular meetings
GOVERNMENT CODE
54953 Meetings to be open and public; attendance
ATTORNEY GENERAL OPINIONS
68 Ops. Cal. Atty. Gen. 65 (1985)

Management Resources:

**WEB SITES** 

CSBA: http://www.csba.org

California County Boards of Education: http://www.theccbe.org

Adopted: June 29, 2017 YOLO COUNTY OFFICE OF EDUCATION

Revised: December 14, 2020 Woodland, California

### Steps to present YCBOE resolutions

Once a resolution has been voted on and approved by the Board, the identified Board member will:

- Invite the participant(s) to step forward to the podium to accept the resolution.
- Introduce yourself and express appreciation to the individual for their attendance to accept the resolution.
- Read 2-3 stanzas from the resolution that connect to the purpose or importance of the resolution.
- If you can, provide a short personal anecdote related to the resolution.
- Once you have finished speaking, invite the participant(s) to provide brief comments to the Board.
- Once they are finished speaking, invite the participant(s) to join in a photo.



### **Recurring Resolutions**

### **January**

| Agenda Section | Board Item Title  | Department |
|----------------|---|------------|
| Action         | Resolution: Approving Field Trips for the Student Host<br>Program In Support of Farm Connection Day | Supt       |
| Action         | Resolution: Black History Month   | Supt       |
| Action         | Resolution: Career Technical Education  | Supt       |

### **February**

| Agenda Section | Board Item Title                  | Department |
|----------------|-----------------------------------|------------|
| Action         | Resolution: Women's History Month | Supt       |
| Action         | Resolution: Arts Education Month  | Supt       |
| Action         | Resolution: Cesar Chavez Day      | Supt       |

### March

| Agenda Section | Board Item Title   | Department |
|----------------|--|------------|
| Action         | Resolution: In Support of High School Voter Weeks (last two full weeks in April) | Supt       |
| Action         | Resolution: Child Abuse Prevention Month   | Supt       |

### **April**

| Agenda Section | Board Item Title                            | Department |
|----------------|---|------------|
| Action         | Resolution: Classified School Employee Week | Supt       |
| Action         | Resolution: California Day of the Teacher   | Supt       |
| Action         | Resolution: Asian American Month            | Supt       |
| Action         | Resolution: Teen Pregnancy Prevention Month | Supt       |
| Action         | Resolution: Mental Health Awareness Month   | Supt       |
| Action         | Resolution: National Foster Care Month      | Supt       |

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### May

| Agenda Section | Board Item Title  | Department |
|----------------|---|------------|
| Action         | Resolution: Lesbian, Gay, Bisexual, Transgender and Queer |            |
|                | (LGBTQ) Pride Month -                                     |            |

### <u>June</u>

None

### <u>July</u>

| Agenda Section | Board Item Title                               | Department        |
|----------------|--|-------------------|
| Action         | Resolution: Temporary Interfund Cash Transfers | Internal Business |

### August

| Agenda Section | Board Item Title  | Department |
|----------------|---|------------|
| Action         | Resolution: In Support of High School Voter Weeks (last two | Supt       |
|                | full weeks in September)                                    |            |
| Action         | Resolution: California Native American Day (September)      | Supt       |
| Action         | Resolution: School Attendance                               | Supt       |
| Action         | Resolution: Latino Heritage Month                           | Supt       |

### September

| Agenda Section | Board Item Title   | Department  |
|----------------|--|-------------|
| Action         | Resolution: Regarding Sufficiency or Insufficiency of<br>Instructional Materials | Ed Services |
| Action         | Resolution: Indigenous People's Day  | Supt        |
| Action         | Resolution: Filipino American History Month                                      | Supt        |
| Action         | Resolution: Anti-Bullying Month  | Supt        |

### **October**

| Agenda Section | Board Item Title   | Department        |
|----------------|--|-------------------|
| Consent        | Resolution: Declaring November 20xx as California Retired  | Supt              |
|                | Teachers Week  |                   |
| Action         | Resolution: Native American Heritage Month                 | Supt              |
| Action         | Resolution: Sikh American Awareness and Appreciation Month | Supt              |
| Action         | Resolution: Committed Fund Balance                         | Internal Business |
| Action         | Resolution: Committed Fund Balance Pension Contribution    | Internal Business |
| Information    | Resolution: Adoption of the Gann Limits                    | Internal Business |

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November

None

December

None

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### **Board Self-Evaluation Result**





| I. Conditions of Effective Governance |                  | Number of members responded                          |  |  |   |  |  |
|---------------------------------------|------------------|--|--|--|---|--|--|
|                                       | Almost<br>Always | Often  | Less<br>Often  | Rarely   | Not<br>Sure   |  |  |
|                                       |                  |  |  |  |   |  |  |
|                                       | 3                | 2  | 0  | 0  | 0   |  |  |
| Š                                     | 2                | 2  | 1  | 0  | 0   |  |  |
| Î                                     | 3                | 2  | 0  | 0  | 0   |  |  |
| Ŝ                                     | 2                | 2  | 0  | 0  | 1   |  |  |
| Ŝ                                     | 2                | 2  | 0  | 0  | 1   |  |  |
| Ŝ                                     | 3                | 1  | 0  | 0  | 1   |  |  |
|                                       |                  |  |  |  |   |  |  |
|                                       | 1                | 3  | 0  | 1  | 0   |  |  |
|                                       | 2                | 2  | 0  | 1  | 0   |  |  |
| Î                                     | 4                | 0  | 0  | 1  | 0   |  |  |
| Ŝ                                     | 1                | 3  | 0  | 0  | 1   |  |  |
| Ŝ                                     | 1                | 3  | 0  | 1  | 0   |  |  |
|                                       |                  | Almost Always  3 2 3 2 3 3 1 2 1 2 1 1 2 1 1 1 1 1 1 | Almost Always  3 2  2 2  3 2  2 2  3 1  1 3  1 3  2 2  1 3 1 | Almost Always Often Less Often  3 2 0  2 2 1  3 2 0  2 2 0  2 2 0  3 1 0  3 1 0  1 3 0  1 3 0  1 3 0 | Almost Always       Often Often Often Often       Less Often Often Often       Rarely Often Often         3       2       0       0         3       2       1       0         3       2       0       0         3       2       0       0         3       1       0       0         3       1       0       0         1       3       0       1         2       2       0       1         2       2       0       1         4       0       0       1         1       3       0       0 |  |  |

A strength for most members



A strength for simple majority



Area of growth for simple majority



1. Conditions of Effective Governance

Number of members responded

| 1. Conditions of Effective Governance   | Almost<br>Always | Often | Less<br>Often | Rarely | Not<br>Sure |
|---|------------------|-------|---------------|--------|-------------|
| Board culture   |                  |       |               |        |             |
| 12. The board treats the superintendent with respect.   | 3                | 2     | 0             | 0      | 0           |
| 13. The board manages internal conflicts in a productive manner.  | 3                | 1     | 0             | 0      | 1           |
| 14. Board members follow agreements on how they will act towards each other.  | 4                | 1     | 0             | 0      | 0           |
| 15. Board members treat each other with respect.  | 5                | 0     | 0             | 0      | 0           |
| 16. Board members demonstrate they understand other perspectives.   | 2                | 2     | 1             | 0      | 0           |
| 17. Board members usually discuss questions about agenda items with the superintendent prior to the board meeting.      | 1                | 1     | 0             | 0      | 3           |
| Board operations  18. The board governs within board-adopted policies, bylaws and protocols to manage board operations. | 4                | 1     | 0             | 0      | 0           |
| 19. Board members receive timely information.   | 2                | 2     | 1             | 0      | 0           |
| 20. Board members receive adequate information.   | 1                | 3     | 1             | 0      | 0           |
| 21. All board members receive the same information.   | 1                | 1.    | 0             | 0      | 3           |
| 22. Board members follow agreements about how to request clarifying or additional information about agenda items.       | 3                | 2     | 0             | 0      | 0           |
| 23. Board members follow agreements on how to bring up new ideas.   | 3                | 2     | 0             | 0      | 0           |
|   |                  |       |               |        |             |



A strength for most members



A strength for simple majority



Area of growth for simple majority



### 1. Conditions of Effective Governance

| Number of | f members | responded |
|-----------|-----------|-----------|
|-----------|-----------|-----------|

| 1. Conditions of Effective Governance  | Almost<br>Always | Often | Less<br>Often | Rarely | Not<br>Sure |
|--|------------------|-------|---------------|--------|-------------|
| Board meetings   |                  |       |               |        |             |
| 25. The board agrees on the role of the board president in managing board meetings.                                  | 3                | 2     | 0             | 0      | 0           |
| 26. Board meeting agendas reflect district priorities.   | 2                | 2     | 0             | 0      | 1           |
| 27. Board members come to meetings prepared.   | 3                | 2     | 0             | 0      | 0           |
| 28. The board effectively uses data in its decision-making.  | 1                | 3     | 1             | 0      | 0           |
| 29. The board confines its meetings to a reasonable length of time.  | 4                | 0     | ĮŽ II II      | 0      | 0           |
| 30. There is a good relationship between how long the board spends on an agenda item and the importance of the item. | 2                | 3     | 0             | 0      | 0           |
| 31. The board effectively manages community input at board meetings.   | 1                | 3     | 0             | 1      | 0           |
| Board development  |                  |       |               |        |             |
| 32. The board agrees on the process for identifying officers.  | 5                | 0     | 0             | 0      | 0           |
| 33. The board plans for the development and training of the board.   | 2                | 2     | 0             | 1      | 0           |
| 34. The board effectively orients new members.   | 1                | 2     | 0             | _ 1    | 1           |
| 35. The board reviews its governance agreements regularly.   | 1                | 3     | 0             | 1      | 0           |





A strength for simple majority



Area of growth for simple majority



### 2. Board Responsibilities

Number of members responded

| 2. Board Responsibilities   | Almost<br>Always | Often | Less<br>Often | Rarely | Not<br>Sure |
|---|------------------|-------|---------------|--------|-------------|
| Setting direction   |                  |       |               |        |             |
| 36. The board provides opportunity for community input when developing the district's mission, core beliefs and vision.           | 1                | 1     | 1             | 1_     | _1          |
| 37. The board adopts long-range priorities.   | 2                | 1     | 1             | 1      | 0           |
| 38. The board uses the district's mission, core beliefs and vision to drive district performance.                                 | 2                | 2     | 1             | 0      | 0           |
| 39. The board adopts clear and measurable indicators to assess district performance.  | 1                | 3     | 1             | 0      | 0           |
| Structure   |                  |       |               |        |             |
| 40. The board adopts a fiscally responsible budget aligned to the district's vision and goals.                                    | 2                | 2     | 1             | 0      | 0           |
| 41. The board regularly monitors the fiscal health of the district.   | 2                | 2     | 1             | 0      | 0           |
| 42. The board has an effective process to review, revise and adopt policies.  | 2                | 3     | 0             | 0      | 0           |
| 43. The board establishes priorities for the district's collective bargaining process that support the district vision and goals. | 0                | 1     | 1             | 2      | 1           |
| Support   |                  |       |               |        |             |
| 44. The board demonstrates commitment to district priorities and goals.   | 3                | 1     | 0             | 0      | 1           |
| 45. The board demonstrates support for the superintendent in carrying out board directives.                                       | 4                | 1     | 0             | 0      | 0           |
| 46. The board is represented at key district events.  | 1                | 4     | 0             | 0      | 0           |
| 47. The board celebrates district accomplishments.  | 2                | 3     | 0             | 0      | 0           |



A strength for most members



A strength for simple majority



Area of growth for simple majority



### 2. Board Responsibilities

Number of members responded

| 2. Board Responsibilities  | Almost<br>Always | Often | Less<br>Often | Rarely | Not<br>Sure |
|--|------------------|-------|---------------|--------|-------------|
| Accountability   |                  |       |               |        |             |
| 48. The board monitors student progress against established benchmarks.  | 3                | 2     | 0             | 0      | 0           |
| 49. The board monitors progress towards district goals based on established success indicators.                | 2                | 2     | 0             | 0      | 1           |
| 50. The board monitors the implementation of the adopted budget.   | 2                | 2     | 0             | 0      | 1           |
| 51. The board monitors the implementation of board policies.   | 1 3 0            |       | 0             | 1      |             |
| 52. The board evaluates the performance of the board.  | 3                | 3 1 0 |               | 1      | 0           |
| 53. The board evaluates the performance of the superintendent based on established expectations.               | 1                | 1     | 1             | 1      | 1           |
| Community leadership   |                  |       |               |        |             |
| 54. The board uses cohesive messages to communicate district priorities, goals and needs.                      | 1                | 4     | 0             | 0      | 0           |
| 55. The board provides community leadership on educational issues.   | 1                | 3     | 0             | 1      | 0           |
| 56. The board pursues partnerships to support district efforts.  | 2                | 2     | 0             | 1      | 0           |
| 57. The board advocates on behalf of students and public education at the local, state and federal levels.     | 3                | 2     | 0             | 0      | 0           |
| 58. The board informs the community on district priorities, progress, needs and opportunities for involvement. | 2                | 3     | 0             | 0      | 0           |









Area of growth for simple majority



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